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5 **Capturing cognitive causal paths in human reliability analysis with**
6 **Bayesian network models**

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14 **Abstract**

15 In the last decade, Bayesian networks (BNs) have been identified as a powerful tool for human
16 reliability analysis (HRA), with multiple advantages over traditional HRA methods. In this
17 paper we illustrate how BNs can be used to include additional, qualitative causal paths to
18 provide traceability. The proposed framework provides the foundation to resolve several needs
19 frequently expressed by the HRA community. First, the developed extended BN structure
20 reflects the causal paths found in cognitive psychology literature, thereby addressing the need
21 for causal traceability and strong scientific basis in HRA. Secondly, the use of node reduction
22 algorithms allows the BN to be condensed to a level of detail at which quantification is as
23 straightforward as the techniques used in existing HRA. We illustrate the framework by
24 developing a BN version of the *critical data misperceived* crew failure mode in the IDHEAS
25 HRA method, which is currently under development at the US NRC (Xing et al., 2013). We
26 illustrate how the model could be quantified with a combination of expert-probabilities and
27 information from operator performance databases such as SACADA. This paper lays the
28 foundations necessary to expand the cognitive and quantitative foundations of HRA.

29 *Keywords*: HRA; Bayesian networks; Bayesian updating; cognitive factors; causal paths

30 **Acronyms**

ACRS	Advisory Committee on Reactor Safeguards
ATHEANA	A Technique for Human Event Analysis
BN	Bayesian Network
CFM	Crew Failure Mode
CPT	Conditional Probability Table
DAG	Directed Acyclic Graph
DT	Decision Tree
HEP	Human Error Probability
HFE	Human Failure Event
HRA	Human Reliability Assessment
HSI	Human-System Interface
IDHEAS	Integrated Decision-Tree Human Event Analysis System
NRC	Nuclear Regulatory Commission
PDF	Probability Density Function
PIF	Performance Influencing Factor
PMF	Probability Mass Function
PRA	Probabilistic Risk Assessment
PSF	Performance Shaping Factor
SPAR-H	Standardized Plant Analysis Risk-Human Reliability Analysis method
THERP	Technique for Human Error Rate Prediction

31 **1 Introduction**

32 A comprehensive probabilistic risk assessment (PRA) is an essential element of safety and
33 reliability assurance for many complex engineering systems. The aim of the PRA is to
34 understand the possible failure scenarios, the corresponding adverse consequences, and the
35 failure scenarios' probabilities. Most engineering systems can be characterized as human-
36 machine systems, in which the human operator and the technical system are interacting. For
37 that reason it is essential for a PRA to consider not only failures of technical components but
38 also the effect of human actions and human inaction. Human reliability analysis (HRA) models
39 human elements as part of PRAs; in general through identification and quantification of human
40 failure events (HFEs) in PRA models. A variety of methods have been developed and applied
41 in this field to determine human error probabilities (HEPs) corresponding to HFEs. Among the
42 most important representatives are THERP (Swain and Guttman, 1983), SPAR-H (Gertman
43 et al., 2005) and ATHEANA (Cooper et al., 1996).

44 The limitations of existing HRA methods have been widely discussed previously (Woods, 1990,
45 Hollnagel, 2000, Mosleh and Chang, 2004, Sträter, 2004, Boring et al., 2007, French et al.,
46 2011, Groth and Swiler, 2013). Two interrelated shortcomings in existing HRA methods are
47 the limited scientific basis used to develop those methods and the use of simplified modeling
48 techniques, which lack causal structure and quantitative traceability.

49 Ongoing research into human performance is addressing the first shortcoming. The scientific
50 foundations for human reliability have been explored and documented in the work by Whaley
51 et al. (2012) on the psychological basis of HRA. In particular, they introduce a set of
52 psychological failure mechanisms and proximate causes, which can lead to human failure
53 events. Furthermore, they provide detailed insight into the factors that affect human
54 performance (Performance Influencing Factors, PIFs), the dependency between those factors,
55 and the causal pathways from those factors to human errors. International data collection
56 activities offer insight into human performance in complex engineered systems (Park and Jung,
57 2007, CSNI, 2012, Chang et al., 2014), which provide new opportunities to improve the
58 quantitative basis of HRA.

59 The second shortcoming, the lack of causal structure and quantitative traceability, is being
60 addressed through advanced modeling efforts. Bayesian Network (BN) models (also called
61 Bayesian Belief Networks), have becoming increasingly popular within HRA as a means for
62 addressing these shortcomings because of their ability to explicitly model cause and effect
63 combined with the ability to incorporate information from different sources (Baraldi et al., 2015,
64 Mkrtchyan et al., 2015). Ongoing international research has demonstrated the ability of BNs
65 both to capture the causal relationships among PIFs and to facilitate quantification of those
66 relationships (Groth and Mosleh, 2012, Sundaramurthi and Smidts, 2013, Musharraf et al.,
67 2014, Podofillini et al., 2014).

68 The psychological foundation has been leveraged in the development of two new HRA
69 Methods, the IDHEAS (Integrated Decision-Tree Human Event Analysis System) method
70 (Xing et al., 2013) and the PHOENIX method (Ekanem and Mosleh, 2014, Ekanem et al., 2016).
71 Both IDHEAS and PHOENIX introduce the concept of crew failure modes (CFMs), a
72 characterization of ways that a human failure event can occur during a crew interaction with
73 the system. Both methods include a quantitative model relating PIFs to CFMs. However, the
74 quantitative models in IDHEAS fall short of both causal and quantitative traceability; e.g. the
75 motivation for the exclusion of cognitive mechanisms and PIFs from the method remains
76 unclear (Stetkar, 2014). The PHOENIX method uses a BN model for quantification, but there
77 are no directed arcs from one PIF to another, and thus the causal paths from the cognitive
78 literature are not fully captured.

79 In this paper we propose a methodology to expand the scientific basis and traceability of HRA
80 by capturing causal paths from cognitive literature in BN models. Furthermore we present a
81 method for quantifying the BN model using Bayesian parameter updating to combine human
82 performance data with expert elicitation results.

83 We introduce the methodology by developing a Bayesian network (BN) model for a single
84 CFM from the IDHEAS method. We illustrate the procedure step by step, starting from the
85 corresponding IDHEAS decision tree model, expanding the CFM model to a level where its
86 cognitive foundation is modeled explicitly, and finally reducing the expanded model to a level
87 where its quantification becomes straightforward. This process enhances the traceability

88 between the HRA quantification models and the underlying cognitive literature basis. In
89 addition we provide a method to quantify the new model based on expert elicitation and then
90 show how a database can be used to update these expert elicited distributions, such that the
91 final model is based on both expert knowledge and observed data.

92 **2 Modeling and quantification tools**

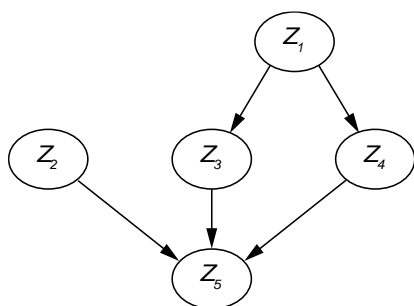
93 This section introduces Bayesian networks (BNs) and Bayesian updating, which provides the
94 foundation for using a combination of experts' estimates and data for quantification.

95 **2.1 Bayesian networks**

96 Like decision, event- and fault trees, which are well known in the HRA community, BNs are a
97 probabilistic modeling tool that is compatible with PRAs. In the last decade, BNs have been
98 identified as a powerful tool for HRA, with multiple advantages over traditional HRA methods
99 (Mkrtchyan et al., 2015). The graphical or qualitative part of a BN can be seen as a
100 documentation of the causal dependencies between the random variables included in the model.
101 An important difference to decision trees (DTs) is that BN models can explicitly represent the
102 causality among the variables in the model and they do so in a computationally efficient way.
103 The conditional independences underlying the graphical structure of the BN enable an efficient
104 quantification of the model.

105 For brevity only a short introduction to the most important aspects of BNs is provided here. For
106 a more in-depth treatment of BNs, the reader is referred to textbooks (Jensen and Nielsen, 2007,
107 Kjaerulff and Madsen, 2013).

108



109

110 Figure 1. Example BN structure documenting the causal relationships between five variables
111 (Z1 through Z5). In an HRA context, this model could be interpreted as the relationship
112 between four PIFs (Z1, Z2, Z3, Z4) and HFE (Z5)

113 BNs are an efficient representation of a joint probability distribution $p(\mathbf{z})$ over a random vector
114 \mathbf{Z} . Each node in the BN represents a random variable Z_i . The qualitative dependence structure
115 between the random variables Z_i is represented by a directed acyclic graph (DAG). Family
116 terms are used to describe relationships between random variables in a BN. In the BN of Fig.
117 1, Z_5 is a child of Z_2 , Z_3 and Z_4 , which in turn are its parents: $pa(Z_5) = \{Z_2, Z_3, Z_4\}$.
118 Furthermore Z_1 to Z_4 are ancestors of Z_5 , and Z_5 is a descendant of the former. Ideally, the

119 graphical structure of a BN represents the causal relations among variables, but this is not a
120 necessary condition. Interpreting the BN in Fig. 1 causally, one finds that Z_1 directly influences
121 Z_3 and Z_4 , but only indirectly influences Z_5 .

122 In the BN, all random variables Z_i are specified by a conditional probability distribution given
123 their parents, $p(z_i|pa(Z_i))$. For random variables without parents, this reduces to the marginal
124 distribution $p(z_i)$. We restrict ourselves to BNs with discrete random variables, which are
125 described by their conditional probability mass function (PMF). These are summarized in
126 conditional probability tables (CPTs).

127 In the discrete BN, the joint probability distribution of all random variables is the product of all
128 conditional PMFs:

$$p(\mathbf{z}) = \prod_{i=1}^n p(z_i|pa(Z_i)) \quad (1)$$

129 For the BN of Fig. 1, this reads as:

$$p(\mathbf{z}) = p(z_1) \cdot p(z_2) \cdot p(z_3|z_1) \cdot p(z_4|z_1) \cdot p(z_5|z_2, z_3, z_4) \quad (2)$$

130 Formulating the joint distribution as a product of conditional distributions facilitates
131 the quantification of the model: It is significantly easier to elicit or quantify these
132 conditional terms than more general joint distributions. In the example of Fig. 1, the
133 random variable Z_4 is related to all other random variables (for an in-depth description
134 of these relations see (Pearl, 1988)). However, the analyst need only specify $p(z_4|z_1)$,
135 which is further simplified if Z_4 is causally dependent on Z_1 . The BN structure then
136 takes care of the dependence between Z_4 and the remaining random variables in the
137 model. In this way, the BN supports an intuitive modeling process. In addition, the BN
138 structure also reduces the number of parameters that need to be estimated.

139 The BN model supports practitioners in reasoning about the variables in the model. When
140 observing some of the random variables in the BN, the conditional probability distributions of
141 other random variables given the observations can be calculated with standard BN algorithms
142 (e.g., the HEP given the states of some or all PIFs). In the process of reasoning, the parameters
143 of the BN model remain untouched. In addition, real life situations or simulator experiments
144 provide new information on the parameters of the BN model. The framework of learning and
145 updating the parameters of the BN model with new data is called Bayesian parameter updating.

146 **2.2 Bayesian parameter updating**

147 Bayesian updating is applied to enhance the experts' estimates of the crew failure scenario
148 probabilities with new data. We revisit the most important aspects of Bayesian updating; for a
149 more in depth treatment we refer to (Kelly and Smith, 2009, Groth et al., 2014). The goal of
150 Bayesian updating is to learn the distribution of one or more parameters θ . In the case of the
151 HRA example considered in this paper, the parameters of interest are the crew failure scenario

152 probabilities conditional on the PIFs, $p_{CFM|PIF_1, \dots, PIF_m}$. In other HRA applications, the
 153 parameters include PIF probabilities and HEPs. The prior PDF (Probability Density Function)
 154 $\pi_0(\boldsymbol{\theta})$ represents the belief in the state of $\boldsymbol{\theta}$ before considering the data, e.g., the probabilities
 155 based solely on expert elicitation. The data can be the result of one or more simulator
 156 experiments or operating events. Applying Bayes' rule (Eq. 3) allows one to combine the prior
 157 distribution with the data \mathbf{x} to get the posterior distribution $\pi_1(\boldsymbol{\theta}|\mathbf{x})$, representing the belief in
 158 the state of $\boldsymbol{\theta}$ after observing \mathbf{x} :

$$\pi_1(\boldsymbol{\theta}|\mathbf{x}) \propto f(\mathbf{x}|\boldsymbol{\theta})\pi_0(\boldsymbol{\theta}) \quad (3)$$

159 where $f(\mathbf{x}|\boldsymbol{\theta})$ is the likelihood of the parameters $\boldsymbol{\theta}$ given the data \mathbf{x} .

160 A typical database on crew performance in NPP control rooms or simulators contains the
 161 number of positive/negative outcomes in a number of trials. Since the outcome of each event is
 162 binary (e.g., success or failure), and assuming that the trials are independent of each other, this
 163 data can be modeled as a Bernoulli process. The parameter to estimate is the probability of
 164 failure θ and the observation is n_e , the number of times the crew failed to deal with the scenario
 165 in a correct way in a total of n observed/simulated scenarios. In this case, the likelihood
 166 function is $f(n_e|\theta)$ and is the binomial PMF (Probability Mass Function) with parameter θ :

$$f(n_e|\theta) = \binom{n}{n_e} \cdot \theta^{n_e} \cdot (1 - \theta)^{n-n_e} \quad (4)$$

167 For binomial data, it is mathematically convenient to use a beta distribution to represent the
 168 prior beliefs on θ , because the beta distribution is a conjugate prior for the binomial likelihood
 169 function (Raiffa and Schlaifer, 1961). The beta PDF with parameters a_0 and b_0 is:

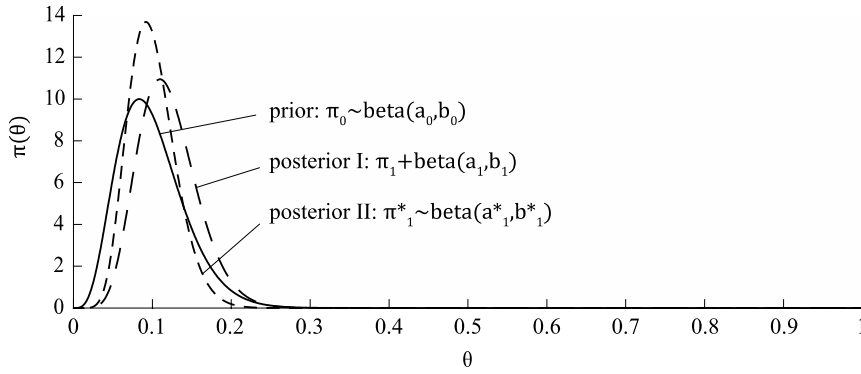
170 The use of conjugate priors greatly simplifies the mathematics of Bayesian updating. If the beta

$$\pi_0(\theta) = \frac{1}{B(a_0, b_0)} \theta^{a_0-1} (1 - \theta)^{b_0-1} \quad (5)$$

171 distribution is used to model $\pi_0(\theta)$ and the likelihood function is the binomial PMF of Eq. 4,
 172 the posterior $\pi_1(\theta|n_e)$ is beta distributed as well; one example is shown in Fig. 2. In this case,
 173 the parameters of the posterior beta distribution can be calculated analytically as:

$$a_1 = a_0 + n_e \quad (6)$$

$$b_1 = b_0 + (n - n_e) \quad (7)$$



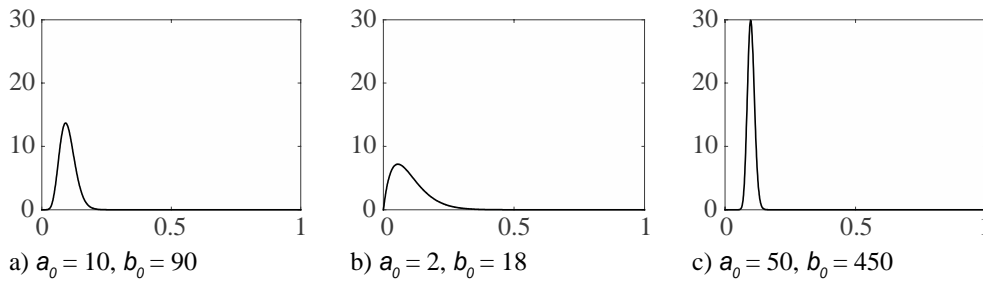
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175 Figure 2. Updating the beta prior distribution with two different data sets. Posterior I is
 176 obtained by updating with a dataset of length $n = 25$ in which $n_e = 4$ occurrences of a HFEs
 177 are observed. Alternatively, posterior II is obtained by updating with a dataset of length $n =$
 178 50 with $n_e = 5$ HFE occurrences.

179 Typically, the parameters of the beta prior, a_0 and b_0 , are obtained from experts. Multiple
 180 techniques to elicit beta parameters from experts have been proposed (Bedford and Cooke,
 181 2001, O'Hagan et al., 2006). A straightforward approach to estimate the parameters of $\pi_0(\theta)$
 182 is to first elicit the expected value $E[\theta]$. A first constraint on the distribution parameters is then
 183 given through the definition of the expected value of a beta distribution:

$$E[\theta] = \frac{a_0}{a_0 + b_0} \quad (8)$$

184 In a next step, the standard deviation of the distribution needs to be determined, representing
 185 the experts' uncertainty on θ . This elicitation may be done graphically, as in Fig. 3, where beta
 186 PDFs are shown with an expected value $E[\theta] = 0.1$ and varying standard deviation.



187

188 Figure 3. PDFs of beta distributions with mean 0.1 and varying standard deviations. The
 189 standard deviations of the distributions are a) 0.03, b) 0.07 and c) 0.01.

190 3 Crew failure modes in HRA

191 Two new HRA methods incorporate the concept of crew failure modes: the IDHEAS method
 192 developed by the U.S. NRC, and the PHOENIX method developed by the University of
 193 Maryland (Ekanem and Mosleh, 2014, Ekanem et al., 2016). PHOENIX and IDHEAS follow
 194 a similar modeling approach combining both qualitative and quantitative steps:

- 195 - Performing a qualitative task analysis and documenting crew failure paths in a crew
- 196 response tree (CRT).
- 197 - Selecting applicable crew failure modes (CFMs) for each event in a CRT.
- 198 - Quantifying the individual CFMs (via Decision Trees for IDHEAS, and via BNs for
- 199 PHOENIX) and combining probabilities of the relevant CFMs to calculate the human
- 200 error probabilities (HEPs) for each event.
- 201 - HFE dependency analysis and possible recovery actions.

202 In this work we focus specifically on the modeling and quantification of the CFMs. In both
 203 methods, the CFMs are a crucial element, which translates the concept of human errors from a
 204 psychological perspective into crew errors that could lead to an HFE.

205 IDHEAS and PHOENIX each derive their CFMs from the psychological failure mechanisms
 206 (Whaley et al. 2014). In both methods, PIFs are used to characterize the content of the task, and
 207 PIFs are used to quantify the probability of occurrence of a CFM. The two methods differ in
 208 the number of CFMs used, as well as the quantification approach. IDHEAS considers 14 Crew
 209 Failure modes (CFMs) representing failures that are typical for human performance in nuclear
 210 power plant control rooms. The CFMs in IDHEAS are summarized in Tab. 1. The PHOENIX
 211 method considers 19 different CFMs, which are summarized in Tab. 2.

212 In IDHEAS, each CFM is quantified using a DT¹, such as the one shown in Fig. 4. Each PIF is
 213 represented as a branch point in the DT. For simplicity, the IDHEAS developers chose to limit
 214 the number of PIFs in each DT to four.

215 Table 1. Crew Failure Modes used in the IDHEAS method (Xing et al., 2013)

Phase of response	Plant status assessment	Response planning	Execution
Crew Failure Mode (CFM)	Key alarm not attended to [†]	Delay implementation [†]	Fail to initiate execution
	Data misleading or not available	Misinterpret procedure [†]	Fail to execute response correctly
	Premature termination of critical data collection	Choose inappropriate strategy	
	Critical data misperceived		
	Wrong data source attended to [†]		
	Critical data not checked with appropriate frequency		
	Critical data dismissed/discounted [†]		Misread or skip step in procedure ^{**†}
Critical data miscommunicated ^{***†}			

[†] CFM for which data was collected.

¹ Note: The applied models are referred to as decision trees in the IDHEAS report (Xing et al. 2013). However, since there are no decisions involved, the tool should be more appropriately termed event tree in a PRA sense. Because this paper is mainly intended for the HRA community, we stick to the terms used in the IDHEAS report.

* May occur in either ‘Response Planning’ or ‘Execution’ phases.

** May occur in any of the three phases.

216 In PHOENIX, the CFMs are quantified using one BN that maps relationships between PIFs and
 217 all nineteen CFMs. PHOENIX considers nine “primary” PIFs, which all directly influence each
 218 of the CFMs. PHOENIX also includes an expanded qualitative BN model, which includes
 219 approximately 20 additional PIFs that have been collapsed into the nine primary PIFs. The BN
 220 model used in PHOENIX does not directly model interdependency between the PIFs.

221 Table 2. CFMs used in the PHOENIX method.

Information processing	Diagnosis/decision making	Action taking
Key alarm not responded to (intentional & unintentional)	Plant/system state misdiagnosed	Incorrect timing of action
Data not obtained (intentional)	Procedure misinterpreted	Incorrect operation of component/object
Data discounted	Failure to adapt procedure to the situation	Action on wrong component / object
Decision to stop gathering data	Procedure step omitted (intentional)	
Data incorrectly processed	Deviation from procedure	
Reading error	Decision to delay action	
Information miscommunicated	Inappropriate strategy chosen	
Wrong data source attended to		
Data not checked with appropriate frequency		

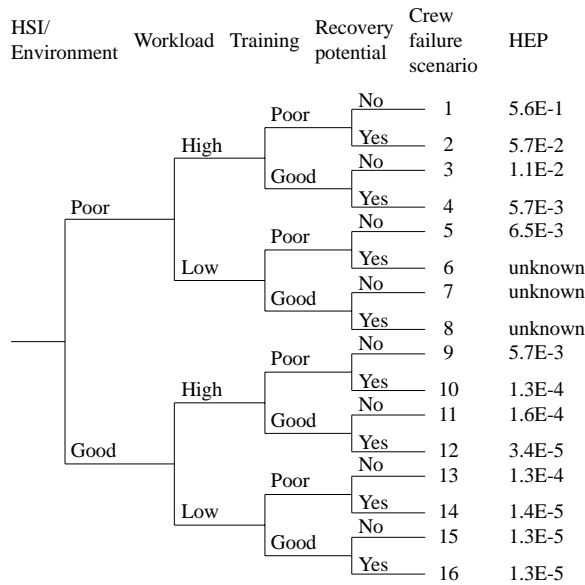
222 3.1 IDHEAS critical data misperceived

223 In the remainder of this paper, the CFM *critical data misperceived* is considered exemplarily
 224 to demonstrate the proposed framework. This CFM is presented to some detail in the following.
 225 *Critical data misperceived* captures situations such as the one in which a parameter has to be
 226 read from a control panel or the status of some piece of equipment is to be determined from an
 227 indication on the control panel and this piece of information is critical in the sense that its
 228 misinterpretation will lead to an incorrect response (Xing et al., 2013). Three PIFs are used to
 229 describe the context: *HSI/environment*, *workload*, and *training*², where HSI refers to Human-
 230 system interface. All the PIFs are binary with states labeled as {poor and good}, {high and low}
 231 or {no and yes}. In Fig. 4 the DT for the CFM *critical data misperceived* is shown. Each path
 232 through the DT represents one possible crew failure scenario. The analysts are provided with a

² This DT also contains a branch for recovery potential, which is used in most IDHEAS CFM. The meaning of “recovery potential” has been defined in a generic manner as “opportunities for correction given failure”. However these opportunities have not been clearly specified for the considered CFM, and thus we neglect this concept in the remaining sections of the paper.

233 set of two to five questions³ for each PIF guiding them in determining the states of the PIFs
 234 (see Appendix A). Expert elicitation was used to assign probabilities to the different crew
 235 failure scenarios.

236



237

238 Figure 4. Decision tree for the crew failure mode critical data misperceived (Xing et al.,
 239 2013). The paths through the decision tree are numbered and for each path a probability was
 240 elicited from experts. E.g. the HEP for poor HSI/environment, high workload, poor training
 241 and no recovery potential is 0.56. (Note: The expert elicitation task has not been completed as
 242 of the writing of this paper; some probabilities are listed as “unknown” and some may change
 243 in the final IDHEAS report.)

244 4 Development of a BN structure for each CFM

245 As explained in section 2, the directed acyclic graph (DAG) part of a BN ideally represents the
 246 causal relationships between the random variables in the model. Furthermore, the structure also
 247 defines the information (i.e., the marginal and conditional probabilities) needed to quantify the
 248 BN. In this section, we illustrate the development of two BN structures for each CFM: a first
 249 BN that contains an expanded causal structure based on cognitive literature (Whaley et al., 2012)
 250 and PIF specification nodes corresponding to the questions in Appendix A; and a second BN
 251 obtained through reduction of the first structure.

252 Since the availability of data is the main bottleneck in HRA, we aim at developing a BN
 253 structure whose quantification requires roughly the same amount of information as the original
 254 DT. In section 4.3 we enhance the causal details in the original method by explicitly including
 255 the PIF specifications and by adding PIFs that are essential to the interpretation of the CFM.
 256 This model can be quantified or used un-quantified to help document the causal paths on which
 257 the model is based. In section 4.4, we demonstrate that node reduction algorithms can be used
 258 to reduce the BN with full causal details down to a structure, for which quantification is feasible

³These questions are not explicitly included in the DT. In section 4 we propose a way to directly include these questions in the model.

259 with respect to data availability. In the presented example, the final model is equivalent to the
260 DT with explicit inclusion of the PIF specification nodes.

261 In the following subsections, we discuss the general idea behind the structure development
262 approach and we develop the structure for the crew failure mode *critical data misperceived* step
263 by step. Quantification of the models is discussed in section 5.

264 **4.1 Summary of approach and models**

265 We propose an approach for developing causal (BN) models for HRA starting from the
266 psychological basis of the models. The following steps summarize the approach:

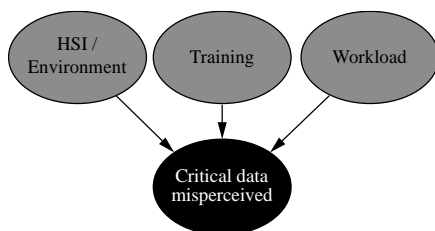
- 267 • Review of the cognitive foundation for each CFM to identify the main causal failure
268 paths, the PIFs and possibly other relationships.
- 269 • Development of an exhaustive causal model including all identified causal failure paths,
270 PIFs and relationships.
- 271 • Application of node reduction algorithms, to remove nodes from the model that are not
272 quantifiable with feasible effort.
- 273 • Elicitation of experts and initial quantification of model.
- 274 • Updating the quantification with results from human performance databases.

275 **4.2 BN model of original IDHEAS DT**

276 Each DT used to quantify the IDHEAS CFMs includes a number of PIFs. It is straightforward
277 to develop a BN structure out of these PIFs and the target node, which is the node representing
278 the CFM event. Since the PIFs influence the state of the CFM node, generally the PIFs are
279 modeled as parents of the latter. From the structure it is clear that quantifying these structures
280 requires conditional probability distributions for the CFM node and marginal distributions for
281 the PIF nodes.

282 The simple BN structure is shown in Fig. 5 for the CFM *critical data misperceived*. In this BN,
283 the PIFs are assumed to be independent if the target node is not observed. The question if the
284 PIFs are actually independent is not addressed within the original IDHEAS framework, since
285 the IDEHAS decision trees provide HEPs only conditional on the states of all PIFs.

286

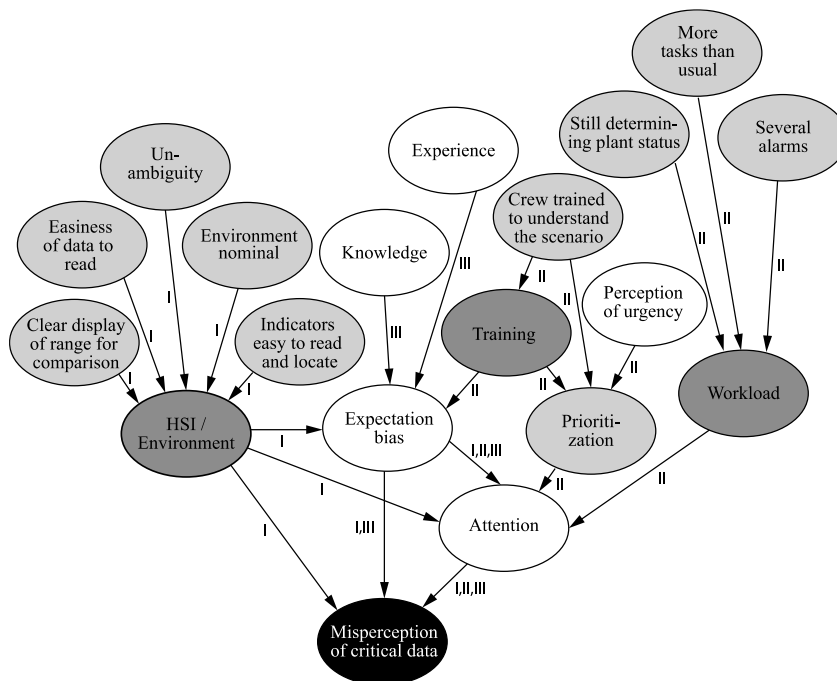


287
288

289 Figure 5. BN for the CFM *critical data misperceived* that corresponds to the original DT
290 model.

291 **4.3 BN model with full causal details**

292 The BN model in Fig. 5, derived from the DT, reveals little about the cognitive paths leading
 293 to crew failure. This missing information is, however, essential to understanding the model with
 294 its features and limitations. The model is therefore expanded. We expand the model at two
 295 levels to the BN shown in Fig. 6. Firstly, we add an additional layer of nodes (white in Fig. 6).
 296 These nodes are intended to specify the causal paths leading to error based on cognitive
 297 psychology. These nodes are often too generic or abstract for analysts to directly determine the
 298 states, but critical for correctly modeling human performance. Secondly, an additional layer of
 299 PIF specification nodes is introduced (light grey in Fig. 6). These are based on questions and
 300 rules for the analysts that are provided in IDHEAS to support the determination of the states of
 301 the PIFs (Appendix A).



302
 303 Figure 6. Fully expanded BN for the CFM *critical data misperceived*. The black node
 304 represents the target variable; dark grey nodes the PIF variables; light grey nodes the PIF
 305 specification variables and white nodes additional variables illustrating the causal paths. The
 306 causal paths I to III are indicated through roman numerals.

307 The literature serving as a foundation for IDHEAS (Whaley et al., 2012) summarizes the causal
 308 paths that can lead to a crew failure event, based on a comprehensive study of cognitive
 309 psychology. These paths can be implemented directly as nodes in the model to add additional
 310 causal details extracted from scientific literature. For the example CFM (Fig. 6) there are three
 311 main causal paths leading to data misperceived, following cognitive literature (Köhler, 1947,
 312 Broadbent, 1958, Tversky and Kahneman, 1974, Biederman, 1987, Endsley, 1995, Klein, 1998,
 313 Warner and Letsky, 2008):

- 314 • The first causal path (path I in Fig. 6) corresponds to the misperception of data due to
 315 extreme HSI/environment conditions. In this case, the quality of the HSI is so poor, or

316 certain factors in the environment are so severe, that the information is degraded in
317 such a way that it is misperceived. For example, the operators may be inundated with
318 so many alarms that they experience sensory overload (Broadbent, 1958) and therefore
319 misperceive the critical data. Technically this could be seen as an instrumentation
320 failure rather than a HFE, but this instrumentation failure would manifest as a human
321 failure event (Endsley, 1995, Klein, 1998).

322 • The second causal path (path II in Fig. 6) is attention degradation that leads to
323 misperception. *Attention* can be degraded due to a combination of factors, including
324 characteristics of the situation and the information (e.g., the *HSI and environment*),
325 *high workload*, *multiple priorities*, and through the biases introduced by *training*,
326 *knowledge*, and *experience*. *Training*, *workload* and *perception of urgency* cause the
327 crew to *prioritize* certain tasks and direct *attention* to these. A misdirection of *attention*
328 can lead to *misperception of critical data*. The *prioritization* and the crew members'
329 *expectation biases* determines the amount of *attention* paid to the various pieces of
330 information, which again may lead to *misperceiving the critical data* (Eriksen and St.
331 James, 1986, Endsley, 1995).

332 • The third causal path (path III in Fig. 6) stems from expectation biases related to
333 experience and knowledge, which can cause *misperception of critical data*. This can
334 occur in a direct manner, e.g., situations where a person “sees what they want to see”,
335 or indirectly through changing the person’s *attention* to focus on other data (Einhorn
336 and Hogarth, 1981, Endsley, 1995).

337 As shown in the model (Fig. 6), the PIFs identified in the IDHEAS model influence the
338 occurrence of the CFM through multiple causal paths. *HSI/environment* influences the target
339 CFM through one direct causal path and additionally through two indirect causal paths.
340 *Training* also influences the CFM (indirectly) through two different causal paths. The third
341 causal path, *expectation bias*, is only indirectly captured in the original IDHEAS model.

342 The IDHEAS PIF specification nodes (light grey nodes) are intended to capture various aspects
343 of the three PIFs, and are used in this model to demonstrate how observable questions can be
344 explicitly included in the model.

345 The node *prioritization* has a dual role. Firstly, it represents a PIF question specifying training,
346 which is “Is the significance of the decision that is based on obtaining this information correctly
347 given a high priority compared to other concurrent tasks?”. Secondly, *prioritization* is part of
348 the second causal path. According to this path *training* influences *prioritization*. The link is
349 thus directed from *training* to *prioritization*, and not like other PIF specifications the other way
350 around (cf. Groth and Mosleh, 2012). To capture the influence of *prioritization* according to its
351 role as a PIF specification node correctly, an additional dependence between *prioritization* and
352 the node *crew trained to understand the scenario* needs to be introduced. Further discussions
353 on the role of the node *prioritization* may be necessary, but are left for future research.

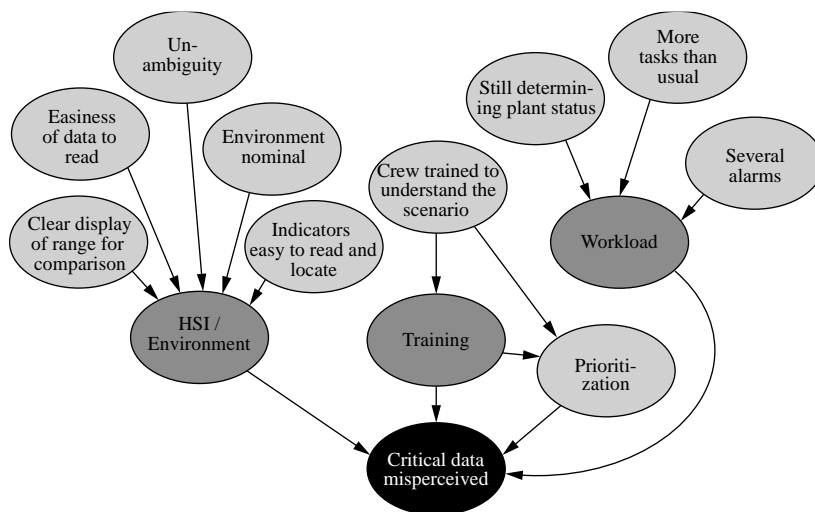
354 4.4 BN model reduction to facilitate IDHEAS-like quantification

355 The full model in Fig. 6 can be quantified using a variety of approaches. However, a secondary
356 objective of this work is to develop a HRA model based on IDHEAS, and thus to limit the
357 amount of additional information that must be elicited. To achieve this goal, the model in Fig.
358 6 is reduced to a form that more closely resembles the original IDHEAS DT, but is augmented
359 with the PIF specifications from Appendix A.

360 To do so, the node removal algorithm by (Shachter, 1986) is applied to the BN of Fig. 6. This
361 algorithm allows removing nodes, which have not received evidence, in a way that the
362 (in)dependence assumptions incorporated in a BN are not altered (Straub and Der Kiureghian,
363 2010). The two principles of node removal are:

- 364 • Firstly, a node, which has not received evidence and which does not have children can
365 be removed from the network. One refers to such nodes as barren.
- 366 • Secondly, the direction of a link between two nodes Z_i and Z_j can be reversed if Z_i
367 inherits Z_j 's parents and vice versa and if this does not cause the BN structure to
368 become cyclic.

369 Nodes are eliminated by first reversing all links so that the nodes to be removed have no
370 children, and then removing them. In this way, the joint probability of all remaining nodes in
371 the BN is unaltered. Removing the white nodes from the BN in Fig. 6 results in the BN of Fig.
372 7.



373

374 Figure 7. Reduced BN for the CFM *critical data misperceived*.

375 Exemplarily we describe the removal of the node *attention*. This node has one child, namely
376 *critical data misperceived*. In order to make *attention* barren, its link pointing to *critical data*
377 *misperceived* should be reversed. To not introduce any new independencies by doing so, both
378 of the involved nodes need to inherit each other's parents. *Prioritization* and *workload* thus
379 become parents of *critical data misperceived*. On the other hand *critical data misperceived*
380 does not have any other parents, which are not at the same time parents of *attention*, with the
381 exception of *attention* itself. Therefore the node *attention* does not inherent any additional

382 parents. Since reversing the link between *attention* and *critical data misperceived* makes the
383 former node barren, it can be removed.

384 **4.5 Discussion/ implications of the models**

385 Of special interest is the causal role of the node *prioritization* in this structure. According to
386 causal path II discussed in section 4.2, high *workload* increases the probability of *misperceiving*
387 *critical data* if the crew does not set correct priorities. In Fig. 6, *prioritization* is modeled as a
388 child of *perception of urgency* and *training*. The causal interpretation is that both *training* and
389 *perception of urgency* influence the probability of correct *prioritization*. Both *prioritization* and
390 *workload* are parents of the node *attention* in Fig. 6. The combination of ineffective
391 *prioritization* together with high *workload* will influence the *attention* paid to critical data.

392 Our derivation of the BN model from the cognitive paths proposed a direct dependency of
393 *critical data misperceived* on the node *prioritization*, which is not considered directly as a PIF
394 in IDHEAS. A detailed discussion on whether the inclusion of this is necessary or whether there
395 are reasons to exclude this PIF is not within the scope of this paper. Since multiple cognitive
396 literature sources indicate this dependency (Eriksen and St. James, 1986, Endsley, 1995), it is
397 considered a critical PIF for accurately representing the cognitive factors.

398 The BN structure in Fig. 7 has advantages over the simple BN structure of Fig. 5. Firstly, in
399 this model the analyst would directly answer the questions corresponding to the PIF
400 specification nodes rather than assigning a PIF state based on implicit consideration of the
401 questions, which is a much more abstract process⁴. The explicit inclusion of PIF specifications
402 in the model expands the level of documentation provided by the model, enhances the
403 traceability from analysis input to probability estimate, and reduces variability among analysts.

404 Secondly, if marginal probabilities are elicited for the PIF specification nodes, as was done in
405 (Hallbert and Kolaczowski, 2007), the BN in Fig. 7 can deal with missing information or
406 uncertainty about one of the PIF specification nodes' states. For example, the HRA analyst may
407 lack information about specific indicator designs, which may make it difficult to assess the state
408 of *easiness of data to read*. In situations where the analyst does not have information about one
409 or more PIFs, the analyst can use the prior probabilities in the BN rather than guessing or
410 making unwarranted assumptions about the system.

411 Thirdly, the fully quantified BN can be used to reason about additional problems and gather
412 additional insight. With identical analyst inputs, the BN structure in Fig. 7 will produce the
413 same HEP assignments as the IDHEAS DT. However, the BN structure also offers the
414 opportunity to reason about the PIFs, given knowledge of the CFM (and/or other PIFs). This
415 provides an added benefit: the ability to identify, which PIFs (or PIF details) are likely to be
416 present when we know there is an HFE. This gives insight into the probabilities of the causes

⁴ This holds also if the original DT is considered together with the questions provided in the IDHEAS report.

417 or HFEs, which is a critical piece of information that can be used to prevent errors (Groth and
 418 Swiler, 2013).

419 5 CFM BN Quantification

420 This section describes the quantification of the BN structures developed in the previous section.
 421 We first present the straightforward quantification of the BN model in Fig. 5 based on the
 422 IDHEAS DT and how this simple model can be augmented with expert elicited data about the
 423 PIFs. Thereafter we show how the BN of Fig. 7 can be quantified using expert estimates, and
 424 finally how information from the SACADA (Scenario Authoring, Characterization, and
 425 Debriefing Application) (Chang et al., 2014) or similar databases can be used in this
 426 quantification. The BN of Fig. 6 can be quantified using a similar approach, but this is omitted
 427 for brevity.

428 5.1 Quantifying the BN model based on the original DT

429 As discussed in section 2, there is a conditional probability table (CPT) attached to each of the
 430 nodes in a BN. The CPT of the node *critical data misperceived* in the BN of Fig. 5 is identical
 431 to the conditional HEPs from the corresponding decision tree with one exception: the
 432 contribution of the recovery=yes branches is omitted because recovery is not clearly defined
 433 for this CFM. This CPT is shown in Tab. 3.

434 Table 3. CPT of the node *critical data misperceived*. The HEPs corresponding to the grey cells
 435 are marked as unknown in Fig. 4. For that reason, the estimates for the scenario [HSI = poor,
 436 workload = low and training = poor] were used. This corresponds to a conservative
 437 approximation, since changing the state of training from good to poor will certainly increase
 438 the HEP.

HSI/Env.	Poor				Good			
	High		Low		High		Low	
Workload	Poor	Good	Poor	Good	Poor	Good	Poor	Good
Training	No	No	No	No	No	No	No	No
Recovery	No	No	No	No	No	No	No	No
Error	0.56	0.011	6.5E-3	6.5E-3	5.7E-3	1.6E-4	1.3E-4	1.3E-5
No error	0.44	0.989	0.9935	0.9935	0.9943	0.99984	0.99987	0.999987

439 Quantification of the BN also requires probability distributions for each of the PIF nodes.
 440 Unlike the conditional HEPs, these probability distributions are not provided by the original
 441 IDHEAS method.

442 The marginal distributions of the PIF nodes can be quantified using dummy distributions (e.g.
 443 assigning the same probability to each state of a PIF). In that case quantifying the BNs does not
 444 require any additional probability elicitation compared to quantifying the DT models.
 445 However, if dummy distributions are used for the PIF nodes, the BN, like the DT model, is only
 446 capable of giving ‘correct’ HEPs if the states of all PIFs are known (i.e., the BN model will
 447 predict HEPs identical to the DT, but additional benefits of the BN cannot be realized).

448 If the marginal distributions are actually elicited, the simple BN structure is capable of dealing
 449 with uncertainty about PIF states. In (Groth and Swiler, 2013) expert elicitations were used to
 450 quantify the CPTs of the PIFs, based on information elicited in (Hallbert and Kolaczowski,
 451 2007). Probability distributions for the PIFs of the CFM *critical data misperceived*, which are
 452 based on (Groth and Swiler, 2013) are given in Tab. 4.

Table 4. Illustrative probabilities quantifying the CPTs of the PIFs. The probabilities are based on (Groth and Swiler, 2013).

PIF	PIF state	Pr(<i>PIF</i>)
<i>HSI/environment</i>	good	0.16
	poor	0.84
<i>Training</i>	good	0.67
	poor	0.33
<i>Workload</i>	low	0.84
	high	0.16

453 5.2 Quantification of BN model of DT with PIF specification nodes

454 We illustrate the quantification of the final BN model of Fig. 7. In this and similar BNs, there
 455 are three types of nodes to quantify: the CFM node (conditional on the PIFs), the PIF nodes
 456 (conditional on the PIF specification nodes), and the PIF specification nodes (marginal
 457 probabilities since these have no parents).

458 5.2.1 CFM node given PIFs

459 The parameters used in section 5.1 to quantify the CFM node were point estimates. (Xing et al.,
 460 2013) additionally provides HEPs with corresponding uncertainty estimates (i.e. quantile
 461 estimates). We fit beta distributions to these quantile estimates. For proof-of-concept,
 462 artificially generated data is used to update these fitted beta priors; the expected values of the
 463 posterior distributions are then used to quantify the final BN. Due to the updating as well as the
 464 fitting process, the parameters of the final BN do not exactly correspond to the parameters from
 465 Tab. 3.

466 For quantification of the BN in Fig. 5 following section 5.1, the target node needs to be defined
 467 conditional on three parents, i.e. the three PIFs. For the BN in Fig. 7, an additional direct
 468 dependency of the target node on the node *prioritization* was found. It is thus necessary to
 469 define the CPT of the target node on *HSI/environment*, *training*, *workload* and *prioritization*.
 470 Since IDHEAS does not provide probabilities for *critical data misperceived* conditional on the
 471 state of *prioritization*, simple assumptions are used here. For the purpose of illustration, we
 472 assume that *workload* and *prioritization* interact in a way that the conditional probabilities of
 473 *critical data misperceived* are equal to:

- 474 • the conditional probabilities derived for low *workload*, if the crew is able to *prioritize*;

- 475 • the conditional probabilities derived for low *workload*, if *workload* is low and the crew
- 476 is not able to *prioritize*;
- 477 • the conditional probabilities derived for high workload, if *workload* is high and the
- 478 crew is not able to *prioritize*;

479 5.2.2 PIF nodes

480 In section 5.1, marginal probability distributions need to be assigned to quantify the PIF nodes
 481 of the simple BN in Fig. 5. For the quantification of the extended BN in Fig. 7, the PIF nodes
 482 are defined conditional on PIF specification nodes. The IDHEAS report (Xing et al., 2013)
 483 provides rules on defining the states of the PIFs given the states of the PIF specification nodes.
 484 To be in line with the original method, we use these rules to quantify the CPTs of the PIF nodes.
 485 Presently, these rules are deterministic, which means they can be modeled as AND or OR
 486 relationships (deterministic nodes in the BN). These rules are provided for the CFM *critical*
 487 *data misperceived* as pseudo-code in Appendix B. Future research could focus on redefining
 488 these rules if it is found that these deterministic rules do not match reality, or if the relationship
 489 between the PIFs and PIF specifications is more nuanced than originally thought. It is, however,
 490 important that there is a common understanding on how the PIF specification nodes are linked
 491 to the PIF nodes, on how these nodes are included in the BN, and on how to quantitatively
 492 represent the dependence.

493 These rules can directly be transformed to CPTs quantifying the respective nodes in the BN.
 494 For example, the CPT for *training* given the two corresponding PIF specifications is provided
 495 in Tab. 5. The IDHEAS report defines *training* conditional on *prioritization* and *crew trained*
 496 *to understand the scenario*. However, to represent causality, the node *prioritization* is
 497 considered as a child of *training* rather than its parent in the BNs of Fig. 6 and 7. The CPT
 498 derived from the rules provided in the IDHEAS report needs thus to be reformulated using
 499 Bayes' rule⁵.

500 Table 5. Deterministic CPT of training given the two corresponding PIF specification nodes

Crew trained to understand the scenario	Yes		No	
	Yes	No	Yes	No
Good training	1	1	1	0
Poor training	0	0	0	1

501 5.2.3 PIF specification nodes

502 The PIF specification nodes require marginal probabilities. We elicit these probabilities from
 503 experts. Since a CFM like *critical data misperceived* typically does not apply in a NPP's normal
 504 state, it is important for the elicitation process that the experts understand that they are to give
 505 probabilities that are implicitly conditional on scenarios in which the CFM may apply. For
 506 example, if the CFM *critical data misperceived* and the PIF specification node *nominal*

⁵ Note: No additional parameters need to be elicited in this case.

507 *environment* are considered, the experts need to give a probability of the event environment
 508 being nominal in situations where critical data is received. As proof-of-concept, the PIF
 509 specification nodes of the CFM *critical data misperceived* were quantified. The question,
 510 whether it is actually reasonable to elicit probabilities for such nodes conditional on being in
 511 an off-normal state, from experts should be further discussed. Such a discussion is outside the
 512 scope of this paper.

513 A small survey was carried out to illustrate the process to elicit the prior probabilities of the
 514 PIF specification nodes. The survey participants were two HRA experts with a background in
 515 cognitive psychology (experts I and II) and one former operator of a nuclear power plant on a
 516 submarine (expert III). Since the final probabilities should be elicited from actual nuclear power
 517 plant operators, the numbers given in this report are intended only for illustrative purposes of
 518 the framework. The survey is shown in Appendix C and the numbers given by the experts are
 519 summarized in Tab. 6.

520

521 Table 6. Results from the survey, carried out to elicit prior probabilities for the PIF specification
 522 nodes. Experts I and II are HRA specialists with a background in cognitive psychology and
 523 expert III is a former operator of a nuclear power plant on a submarine. The elicited numbers
 524 are probability estimates for the PIF specification nodes being in state “yes”.

PIF specification node	Expert			Mean
	I	II	III	
Indications clear and unambiguous	0.9	0.8	0.9	0.87
Easiness of information to read	0.8	0.75	0.9	0.82
Clear display of range for comparison	0.8	0.8	0.95	0.85
Environment nominal	0.2	0.25	0.25	0.23
Indicators/source of data easy to read and locate	0.8	0.8	0.5	0.7
Still determining plant status	0.7	0.65	0.98	0.78
Several alarms	0.8	0.9	0.98	0.89
More tasks than usual	0.15	0.3	1.0	0.48
Crew trained to understand the scenario	0.8	0.8	0.98	0.86
Prioritization	0.95	0.9	0.9	0.92

525

526 The experts agree well on most questions. But there is a large spread in the experts estimates
 527 in questions 5 (Indicators/source of data easy to read and locate), 6 (Still determining plant
 528 status) and 8 (More tasks than usual). The mean values from Tab. 6 are directly used to quantify
 529 the marginal probabilities of the BN in Fig. 7, i.e. for the quantification of the PIF specification
 530 nodes we do not consider parameter uncertainties.

531 6 Updating with data

532 In this section, we illustrate how the SACADA database (Chang et al., 2014) could be used to
 533 update the probabilities of the CFM node in the IDHEAS-BN. These HEPs in IDHEAS are
 534 conditional on the relevant PIFs. Since SACADA and IDHEAS are not completely consistent,
 535 it is not always possible to deterministically decide in which states the IDHEAS PIFs are for a
 536 given SACADA case. Nevertheless, SACADA still provides information, which can and should
 537 be used to improve the quantitative side of IDHEAS. To this end, we define rules to
 538 probabilistically map SACADA onto IDHEAS. These rules allow estimating a probability of
 539 observing a specific context $\Pr(PIF_1 = s_1, \dots, PIF_m = s_m)$, which is defined through the states
 540 s_i of the PIFs, given a SACADA case. This concept is well known in HRA, e.g., from the
 541 quantification of SPAR-H (Gertman et al., 2005). Consider a crew failure scenario in a CFM,
 542 for which the corresponding probability $p_{CFM|PIF_1=s_1, \dots, PIF_m=s_m}$ is to be updated. The prior
 543 distribution of $p_{CFM|PIF_1=s_1, \dots, PIF_m=s_m}$ is beta with parameters a_0 and b_0 . A database with n
 544 cases is used to update the distribution of $p_{CFM|PIF_1=s_1, \dots, PIF_m=s_m}$. In the case where the database
 545 is not completely consistent with the PIFs, one can rewrite Eqs. 6 and 7 to:

$$a_1 = a_0 + \sum_{i=1}^n \Pr(PIF_1 = s_1, \dots, PIF_m = s_m | \text{SACADA case } i) \cdot I_F(\text{SACADA case } i) \quad (9)$$

$$b_1 = b_0 + \sum_{i=1}^n \Pr(PIF_1 = s_1, \dots, PIF_m = s_m | \text{SACADA case } i) (1 - I_F(\text{SACADA case } i)) \quad (10)$$

546 where I_F is an indicator function, which is 1 if a failure was recorded in the SACADA database
 547 case i and 0 otherwise. Applying Eqs. 9 and 10 requires the conditional probabilities
 548 $\Pr(PIF_1 = s_1, \dots, PIF_m = s_m | \text{SACADA case } i)$. We use expert estimates to determine the
 549 distributions of the relevant IDHEAS specification nodes for a given SACADA case i , and BN
 550 inference algorithms to calculate $\Pr(PIF_1 = s_1, \dots, PIF_m = s_m | \text{SACADA case } i)$. Ideally the
 551 elicited experts should know both IDHEAS and SACADA well. Nevertheless if many
 552 SACADA indicators SI_i need to be mapped on PIF specification nodes PS_j from IDHEAS the
 553 expert elicitation becomes a tedious task. To simplify this process one can assign a factor
 554 a_{PS_j, SI_i} to each SACADA indicator, which represents its effect on the PIF specification node.
 555 Qualitatively the effect of a SACADA indicator SI_i on a PIF specification node PS_j can be
 556 summarized as:

- 557 • $a_{PS_j, SI_i} = 0$, if SI_i being in state *true* causes PS_j to be in state *false* with certainty;
- 558 • $0 < a_{PS_j, SI_i} < 1$, if SI_i being in state *true* decreases the probability of PS_j being in
 559 state *true*;
- 560 • $a_{PS_j, SI_i} = 1$, if SI_i does not have an influence on PS_j ;
- 561 • $a_{PS_j, SI_i} > 1$, if SI_i being in state *true* increases the probability of PS_j being in state *true*;
- 562 • $a_{PS_j, SI_i} = \infty$, if SI_i being in state *true* causes PS_j to be in state *true* with certainty.

563 Assuming that the joint effect of m SACADA indicators $\{SI_1, \dots, SI_m\}$ on PS_j can be expressed
 564 as the product of the factors a_{PS_j, SI_i} corresponding to SI_i , one can write:

$$\Pr(PS_j = true | SI_1, \dots, SI_m) = \min \left(1, \Pr(PS_j = true) \cdot \prod_{i=1}^m a_{PS_j, SI_i} \right) \quad (11)$$

565 For proof-of-concept these factors are estimated in Tab. 7 for the CFM *critical data*
 566 *misperceived*. It is important to note that the numbers in this table only serve the purpose of
 567 illustration. No factors are assigned to the SACADA indicators marked in grey in this table,
 568 since these indicators are redundant. From $\Pr(PS_j = true | SI_1, \dots, SI_m)$ the
 569 probability $\Pr(PIF_1 = s_1, \dots, PIF_m = s_m | \text{SACADA case } i)$ can be obtained through BN
 570 inference algorithms, which are implemented in any BN software.

572 Table 7. SACADA indicators, which can be related to PIF specification nodes in IDHEAS.
 573 Factors used to relate the two are given in the last column.

PIF specification node (IDHEAS) (PS_j)	SACADA indicator (SI_i)	Factor (a_{PS_j,SI_i})
HSI/environment		
Environment nominal	Noisy background (Table A1, Miscellaneous)	0
	Overloaded (Table A2, Status of alarm board)	0.7
	Multiple alarms (Table B3)	0.7
Indicators easy to read and locate	Slight change (Table A3, Degree of change)	0.8
	Distinct change (Table A3, Degree of change)	1.5
	No mimics (Table A3, Degree of change)	0
	Small indications (Table A3, Degree of change)	0.7
	Similar displays (Table A3, Degree of change)	0.8
	Slight changes (Table B4)	
	Labeling/mimic display issues (Table B4)	
Training		
Crew trained to understand the scenario	Standard (Table A4, Familiarity)	∞
	Novel (Table A4, Familiarity)	0.2
	Anomaly (Table A4, Familiarity)	0.2
	Unfamiliar (Table B6)	0
	Procedure-scenario mismatch (Table B6) → Novel	0.2
	Prior Experience (Table B6) → Anomaly	0.2
Prioritization	Competing priorities (Table A5, Uncertainty)	0.5
	Conflicting guidance (Table A5, Uncertainty)	0.5
	Competing priorities (Table B6) redundant	
	Conflicting guidance (Table B6) redundant	
Workload		
More tasks than usual	Normal (Table A1, Workload)	0
	Concurrent demand (Table A1, Workload)	
	Multiple concurrent demands (Table A1, Workload)	2
	Multiple demands (Table A1, Miscellaneous)	
	Coordination (Table A1, Miscellaneous)	1.1
Several alarms	Dark (Table A2, Status of alarm board)	0
	Busy (Table A2, Status of alarm board)	∞
	Overloaded (Table A2, Status of alarm board)	∞
	Multiple alarms (Table B3, Background)	
	Not applicable (Table B3, Background) redundant	

574 **7 Example results with the “critical data misperceived” BN**

575 With the established BN for *critical data misperceived*, HEPs conditional on different
 576 observations are investigated (Tab. 8). Case I gives the prior HEP before having knowledge
 577 about the states of the PIFs or the PIF specification nodes. The states of the PIF specification
 578 nodes occur in that case according to the probabilities elicited from the experts. The BN gives
 579 reasonable prior HEPs if the CPTs of the PIF specification nodes are elicited (either based on
 580 data, experts or similar sources) and not populated with dummy parameters. The capability of
 581 giving such probabilities sets the BN apart from the decision trees originally used to quantify
 582 IDHEAS.

583 Cases II and III represent the extreme cases of the CFM *critical data misperceived*. In Case II,
 584 the states of all PIF specification nodes are observed and all of them are in a favorable state.
 585 The HEP is therefore minimal for that case. In Case III, all PIF specification nodes are in an
 586 unfavorable state, hence the corresponding HEP is maximal. Both cases can also be derived
 587 from the original IDHEAS decision trees. Since evidence is here given to all PIF specification
 588 nodes, it is irrelevant if the CPTs of these nodes are elicited or populated with dummy
 589 parameters.

590 Cases IV and V represent cases with missing information. In Case IV some of the questions
 591 corresponding to the PIF specification nodes have not been answered. The same is true for Case
 592 V, which additionally demonstrates that evidence can also be given directly at the PIF level.

593 Table 8. HEPs for different observations.

	Case I	Case II	Case III	Case IV	Case V
Clear display of range for	-	Yes	No	-	-
Easiness of data to read	-	Yes	No	-	-
Unambiguity	-	Yes	No	Yes	-
Environment nominal	-	Yes	No	Yes	-
Indicators easy to read and locate	-	Yes	No	Yes	-
Crew trained to understand the	-	Yes	No	Yes	-
Prioritization	-	Yes	No	-	No
Still determining plant status	-	No	Yes	Yes	No
More tasks than usual	-	No	Yes	-	No
Several alarms	-	No	Yes	Yes	No
HSI/environment	-	-	-	-	Good
Training	-	-	-	-	-
Workload	-	-	-	-	-
HEP	0.01	0.00005	0.5	0.002	0.0003

594 Besides providing evidence at the level of PIFs or PIF specification nodes, it is possible to
 595 directly give evidence on the target node. It is for example possible to determine the distribution
 596 of the PIF nodes given a HFE as $Pr(HSI/Environment = poor | HFE = yes) = 0.998$,

597 $Pr(\textit{Workload} = \textit{high} | \textit{HFE} = \textit{yes}) = 0.996$, $Pr(\textit{Training} = \textit{poor} | \textit{HFE} = \textit{yes}) =$
598 0.532 and $Pr(\textit{Prioritization} = \textit{no} | \textit{HFE} = \textit{yes}) = 0.675$.

599 **8 Discussion**

600 We present a comprehensive framework for the application of BNs to address shortcomings of
601 HRA with respect to scientific basis and traceability (both causal and quantitative). A main
602 advantage of BNs is that they allow for models that are causally traceable. To this end,
603 unobservable PIFs and concepts from psychology can be included in the BN structure and
604 removed in a later step. Furthermore the quantification of BNs can rely on different information
605 sources, such as data and expert elicitations.

606 Causal traceability is a major need in the field of HRA. We demonstrate how an expanded BN
607 structure can qualitatively document the theoretical background of the method. Furthermore,
608 we show how to reduce that structure to maintain causal traceability and to enable a more
609 straightforward quantification than the full expanded structure. While both structures are
610 quantifiable from a mathematical point of view, quantification of the expanded structure is
611 difficult from an HRA-perspective, since data or experts that are capable of estimating the
612 specific probabilities are not available.

613 If the BN is implemented in a software tool, the additional nodes of the expanded structure can
614 be marked in separate color, to highlight that these nodes are necessary for the understanding
615 of the causal relationships but are not quantified. While many recently developed HRA methods
616 have a strong background in psychological research, this background becomes usually hidden
617 for more applied users, who are presented only a reduced number of PIFs. By developing
618 expanded BN structures and presenting them to users, the theoretical background becomes
619 more traceable even if it may not be possible to provide it in full detail in this manner. It has
620 been found by many researchers that the results of a HRA vary strongly with the analyst (Lois
621 et al., 2009). This is currently a major point of criticism against HRA methods.

622 An example of how the proposed framework can help to increase causal traceability was
623 presented in this paper by the application of the framework to the CFM *critical data*
624 *misperceived*. An additional dependency between the node prioritization and the target node
625 was revealed through the process of building an exhaustive BN structure and reducing it. For
626 the purpose of traceability of the HRA method, it is important that the model developer is aware
627 of additional causal details like these and communicates them to the analysts. It is then up to
628 the model developer to decide whether quantification of these causal details is necessary or not.

629 Another major need in HRA, which is addressed here, is an exhaustive and rigorous
630 quantification framework. It is generally known that HRA models are not capable or even
631 intended to fully capture all aspects of human behavior. In spite of this, it is necessary to model
632 human error, using all information and knowledge available. Many HRA researchers rely on
633 quantifying their models either through experts or through data. Our proposed quantification
634 framework combines these two, which is in line with the Bayesian understanding of probability

635 used throughout PRA (Kelly and Smith, 2009) and is the only method to come up with sound
636 probability estimates in an industry with scarce data. Using Bayesian updating allows using
637 continuously more data to update the parameters of the BN, in order to improve the quality of
638 the model.

639 A last point implicitly addressed in this paper is the applicability of BN-based HRA methods
640 for every-day HRA practice. While HRA researchers may be tempted to embrace BNs simply
641 for their powerful modeling features, HRA practitioners call for models that are applicable in
642 their everyday practice. Not many of the BN HRA models developed up to this point satisfy
643 this need. By developing a BN which is scalable to different sizes, we offer the potential to
644 have the same HRA method meet the needs of both practitioners and researchers.

645 **9 Conclusion**

646 We propose a framework for developing BN models for HRA directly from causal
647 dependencies found in cognitive literature. The framework is illustrated through the causal
648 paths that were identified during the development of IDHEAS. In order to develop the BN
649 structure, a two-level approach is proposed. In a first step, identified causal paths for a crew
650 failure mode are modeled in a qualitative BN structure. Since quantification of such a BN
651 structure is difficult, the model is reduced in a second step using node reduction algorithms.
652 These algorithms allow for a well-founded simplification of the model, which does neither
653 introduce new dependencies that are not justified through the original causal paths nor neglect
654 existing dependencies. The proposed framework thus enhances the traceability and the
655 scientific-basis of HRA methods. As proof-of-concept, the approach is applied to the IDHEAS
656 crew failure mode *critical data misperceived*. In this process, an additional direct dependency
657 of this event on *prioritization* was found. We additionally propose a quantification framework
658 for the developed BN structure that combines both expert elicitations and observed data through
659 Bayesian updating. In HRA reality, a full agreement between experts is almost never achieved
660 and data is scarce. The combination of the two within a well-established framework therefore
661 represents a promising strategy for estimating human error probabilities.

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775 **Appendix A:**

Questions provided in IDHEAS (Xing et al., 2013) for the CFM *critical data misperceived*, to specify the meaning of the PIFs:

The PIF HSI/environment is considered to be in state poor only if any of the following questions are answered with “no” (Xing et al., 2013) p. 93:

- “Are the indications clear and unambiguous”?
- “Is the information easy to read“?”
- “Is the range (or band) with which the information is to be compared clearly identified on the display“?”
- “Is the environment in the location of the indicator/source of information nominal (i.e., not challenging due to noise, heat, humidity, etc.)“?”
- “Are the indicators/sources of data easy to locate and read“?”

The PIF workload is considered to be in state high only if any of the following questions are answered with yes (Xing et al., 2013) p. 93f:

- “Does the need to obtain information occur at a time when the operators are still in the process of determining the plant status?”
- “Does this occur at a time when there are several alarms or indications or tasks that need attention? “
- “Is the scenario one for which the number of tasks the crew has to perform in the time available higher than would be typically addressed in training?”

The PIF training is considered to be in state poor only if both of the following questions are answered with yes (Xing et al., 2013) p. 94f:

- “Has the crew been properly trained to understand and deal with scenarios in which the information source may provide difficulties?”
- “Is the significance of the decision that is based on obtaining this information correctly given a high priority compared to other concurrent tasks?”

Appendix B

Deterministic rule quantifying the node *HSI/environment*:

776	IF
777	<ul style="list-style-type: none"> • Indications are clear and unambiguous
778	<ul style="list-style-type: none"> • AND indications are easy to read

779 • AND the Range (or band) with which the information is to be compared is clearly
780 identified on the display
781 • AND the environment in the location of the indicator/source of information is nominal
782 • AND the indicators/sources of data are easy to locate and read
783 THEN
784 HSI/environment is good
785 ELSE
786 HSI/environment is poor

787 Deterministic rule quantifying the node *training*:
788

789 IF
790 • The crew has been properly trained to understand and deal with scenarios in which the
791 information source may provide difficulties
792 • OR the significance of the decision that is based on obtaining this information correctly
793 is given a high priority compared to other concurrent tasks (referred to as prioritization
794 in the model from Fig. 6 and 7)
795 THEN
796 Training is good
797 ELSE
798 Training is poor

799 Deterministic rule quantifying the node *workload*:
800

801 IF
802 • The need to obtain information occurs at a time when the operators are still in the
803 process of determining the plant status
804 • OR this occurs at a time when there are several alarms or indications or tasks that need
805 attention
806 • OR the scenario is one for which the number of tasks the crew has to perform in the
807 time available is higher than would be typically addressed in training
808 THEN
809 Workload is high
810 ELSE
811 Workload is low

812 **Appendix C**

813 Survey to elicit probability distributions for the PIF specification nodes:

814 Purpose of this survey:

815 The purpose of this survey is to obtain probabilities, which can be used to illustrate a framework
816 for quantifying IDHEAS. (Note that data will be used for proof-of-concept of the mathematics,
817 to define how IDHEAS models could be modified to include information about the probability
818 of PIFs. IDHEAS models will not be modified based on the results of this survey.)

819 Background:

820 IDHEAS provides models that assign the probability of a human failure event, given the state
821 of several performance influencing factors (PIFs). IDHEAS contains 14 models and
822 approximately 20 PIFs.

823 Description of survey task:

824 Consider the crew failure mode *critical Data Misperceived*, which is defined as:

825 “A critical piece of information that is required to develop a plant status assessment is
826 misperceived. A critical piece of data is one that, when misperceived in a certain way will lead
827 to an incorrect response in that it leads to taking an incorrect or inappropriate path through the
828 procedures or executing a response incorrectly.” (From SRM Vol. 3 – Draft IDHEAS method
829 for internal procedural events)

830 We consider a post-initiator event i.e. the NPP is already in an off-normal state, where the NPP-
831 crew is confronted with critical data. For *critical data misperceived*, the IDHEAS model
832 identifies three main factors (PIFs), which influence human performance: Human System
833 Interface (HSI)/environment, training, and workload. Furthermore, IDHEAS provides several
834 questions that analysts use to assign the state of those three PIFs. In this survey, you are asked
835 to provide a probability for each of these questions.

836 Note:

- 837 • A (Bayesian) probability is a degree of belief rather than an actual physically
838 measurable quantity
- 839 • You can give your answer in **one of the two** forms:
 - 840 a. The probability of event **X** occurring is _____.
 - 841 b. Event **X** is _____-times **more/less** (**more/less**) likely than **not X**.

842 Name: _____

843 Company: _____

844 Position: _____

845 Brief description of your experience/background:

846 Basis for estimates in this document (e.g., „12 years of experience operating commercial
847 NPP“ „HRA database“ „22 years of experience in HRA“):

848 Reminder: The purpose of the survey is to obtain the probability of these conditions, NOT to
849 obtain the human error probability for these conditions.

850 Human System Interface (HSI)/environment:

- 851 1. Unambiguity and clearness of indications.
 - 852 a. The probability that the indications to this data are clear and unambiguous is ____.
 - 853 b. Indications are _____-times more/less likely to be clear and unambiguous than
854 to be unclear and ambiguous.
- 855 2. Easiness of information to read.
 - 856 a. The probability that the information is easy to read is _____.
 - 857 b. Information is _____-times **more/less** likely to be easy to read than to be not
858 easy to read.
- 859 3. Range (band) for comparison.
 - 860 a. The probability that the range (or band), with which the information is to be
861 compared, is clearly identified on the display is _____.
 - 862 b. A display is _____-times **more/less** likely to have a clearly identified range (band)
863 than to have a not clearly identified range (band).
- 864 4. Nominal environment.

- 865 a. The probability of having a nominal environment (i.e. one that is not challenging
 866 due to noise, heat, humidity, etc.) is _____.
- 867 b. During the event it is _____-times **more/less** likely that environment is nominal
 868 rather than non-nominal environment (challenging due to noise, heat, humidity,
 869 etc.).
- 870 5. Location and easiness to read of the indicators/sources.
- 871 a. The probability that indicators/sources are easy to locate and read is _____.
- 872 b. Indicators/sources are _____-times **more/less** likely to be easy to read and locate
 873 than to be not easy to read and locate.

874 Workload:

- 875 6. Crew still determining the plant status.
- 876 a. The probability that the need to obtain information occurs at a time when the
 877 operators are still in the process of determining the plant status is _____.
- 878 b. Crew still determining the plant status is _____-times **more/less** likely than crew
 879 not in the process of determining the plant status.
- 880 7. Several alarms.
- 881 a. The probability that the need to receive critical data occurs at a time when there
 882 are several alarms, indications or tasks that need attention is _____.
- 883 b. A situation with Several alarms, indications or tasks that need attention at the same
 884 time is _____-times **more/less** likely than a situation without several alarms,
 885 indications or tasks.
- 886 8. More tasks in the available time than typically addressed in training.
- 887 a. The probability that the number of tasks the crew has to perform in the available
 888 time is higher than it would be typically addressed in training is ____.
- 889 b. A situation with a higher number of tasks than addressed in training is _____-
 890 times **more/less** likely than a situation with same or a lower number of tasks than
 891 typically addressed in training.

892 Training:

- 893 9. Crew trained to understand the scenario.
- 894 a. The probability that the crew has been properly trained to understand and deal
 895 with the scenarios, in which the information source may provide difficulties is
 896 _____.
- 897 b. Crew properly trained to understand and deal with the scenario is _____-times
 898 **more/less** likely than crew not properly trained to understand and deal with the
 899 scenario.
- 900 10. Significance of the decision that is based on this information.
- 901 a. The probability that the decision based on obtaining this information correctly is
 902 given a high priority compared to other concurrent tasks is _____.
- 903 Giving the decision, which is based on the information, a high priority is _____-times
 904 **more/less** likely than not giving the decision a high priority.